

Senior Management Assurance Statements Analysis
2017/18 Year End

Assurance Statement Category	Not in Place	Limited Application	Mixed Application	Strong Application	Embedded	Strong +
1. Risk Management	0%	0%	3% (1) (Mid Yr. 14%)	71% (25) (Mid Yr. 77%)	26% (9) (Mid Yr. 9%)	97% (Mid Yr. 86%)
2. Partnership / Collaborative Governance	0%	0%	50% (7) (Mid Yr. 64%)	50% (7) (Mid Yr. 36%)	0%	50% (Mid Yr. 36%)
3. Compliance	0%	0%	21% (3) (Mid Yr. 21%)	71% (10) (Mid Yr. 79%)	7% (1)	78% (Mid Yr. 79%)
4. Programme and Project Assurance	0%	0%	19% (4) (Mid Yr. 19%)	81% (17) (Mid Yr. 76%)	0% (Mid Yr. 5%)	81% (Mid Yr. 81%)
5. Budget Monitoring	0%	0%	21% (3) (Mid Yr. 21%)	57% (8) (Mid Yr. 57%)	21% (3) (Mid Yr. 21%)	78% (Mid Yr. 78%)
6. Planning and Decision Making	0%	0%	19% (4) (Mid Yr. 38%)	71% (15) (Mid Yr. 62%)	10% (2)	81% (Mid Yr. 62%)
7. Internal Control Environment	0%	0%	19% (4) (Mid Yr. 9%)	76% (16) (Mid Yr. 86%)	5% (1) (Mid Yr. 5%)	81% (Mid Yr. 91%)
8. Fraud & Financial Impropriety	0%	0%	14% (1) (Mid Yr. 14%)	86% (6) (Mid Yr. 86%)	0%	86% (Mid Yr. 86%)
9. Performance Measurement & Management	0%	0%	7% (1) (Mid Yr. 14%)	79% (11) (Mid Yr. 72%)	14% (2) (Mid Yr. 14%)	93% (Mid Yr. 86%)
Totals	0%	0%	17% (28) (Mid Yr. 23%)	72% (115) (Mid Yr. 71%)	11% (18) (Mid Yr. 6%)	83% (Mid Yr. 77%)